



**WORLD BANK
AFRICA REGION
ROLE AND RESPONSIBILITIES
IN IMPROVING GOVERNMENT PROCUREMENT**

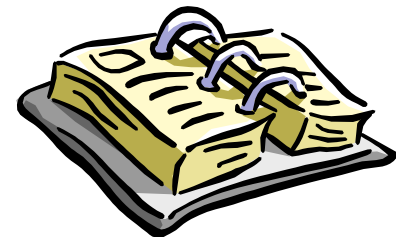
**Bernard Abeillé
October 10, 2002**



Role & Responsibilities

Ensuring Economy, Efficiency and Transparency of Public Resources through:

- **Assessment of national systems**
- **Developing national capacities**
- **Fiduciary Compliance (Prior/Post Reviews + Audits)**





Main Focus

- **Building Capacity at the country level**
 - **Country Procurement Assessment Reviews (CPARs)**
 - **Procurement Reforms**
 - **Country Specific Procurement Seminars**
- **Enhanced Decentralization of Staff**
- **Enhance Fiduciary Compliance**
 - **Accelerate Prior Reviews + more systematic post reviews**
- **Modernize Monitoring/Communication Tools**
 - **Procurement Reforms Observatory**
 - **Access to Africa Proc.WEBSITE**

Services Rendered by Africa Procurement



Project Preparation

- Conduct Capacity Assessments
- Procurement Arrangements

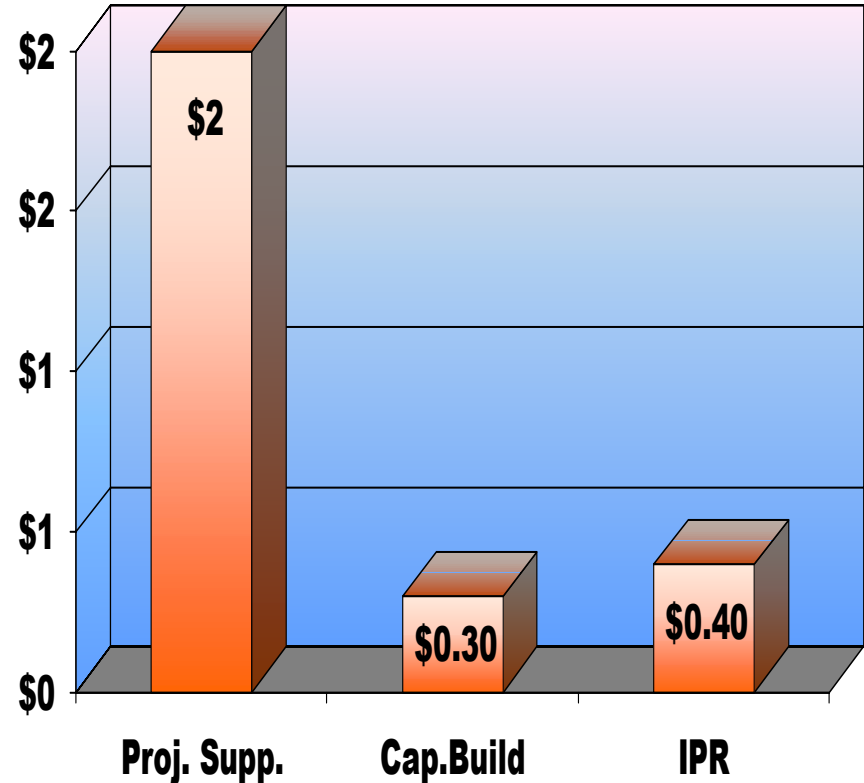
Supervision of Procurement Activities

- Prior Reviews above thresholds
- Post Proc. Reviews

Organize Independent Procurement Reviews

Deliver Country Specific Procurement Seminars

Conduct Country Procurement Assessment Reports (CPARs)



Country Procurement Assessment Reviews (CPARs)



■ Country Procurement Assessment Review

[Sound public procurement policies and practices are among the essential elements of good governance]

■ **Jointly by the Bank and the Borrower**

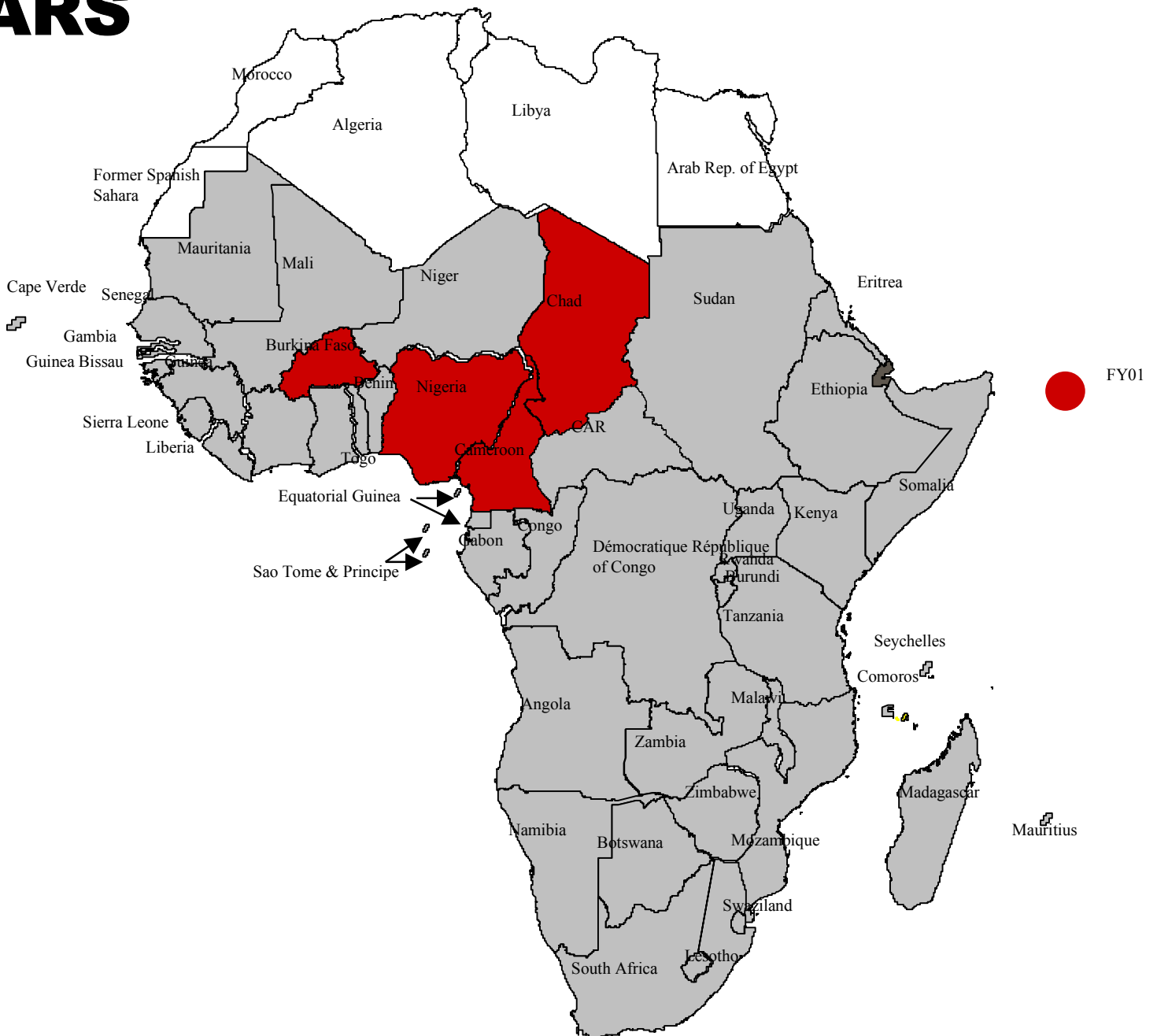
■ **In Partnership with other Donors (AfDB, EU,)**

■ **Country Directors responsibility**

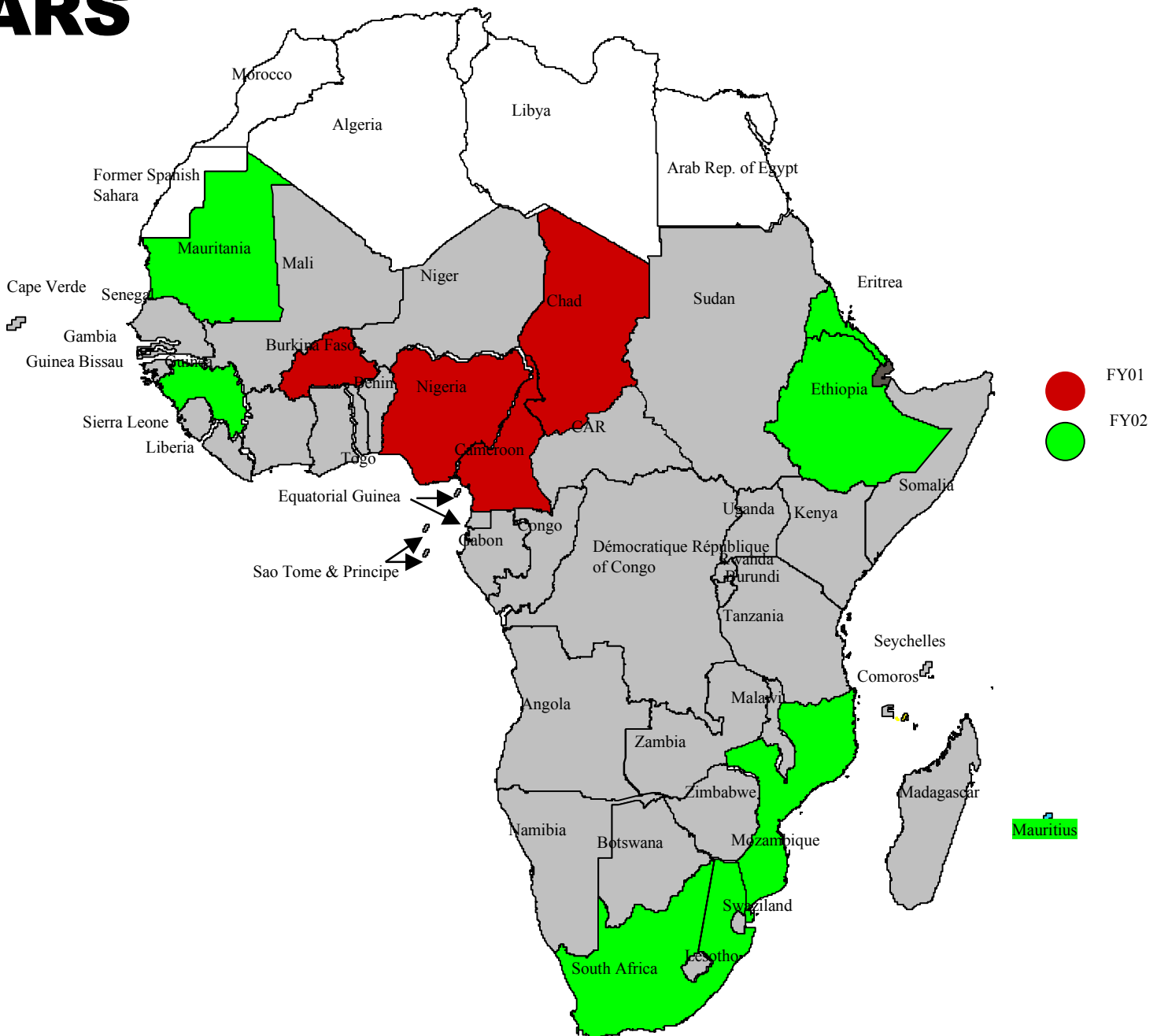
■ **Report: Findings, Recommendations/Action Plans**

■ **Action Plan → Procurement Reforms**

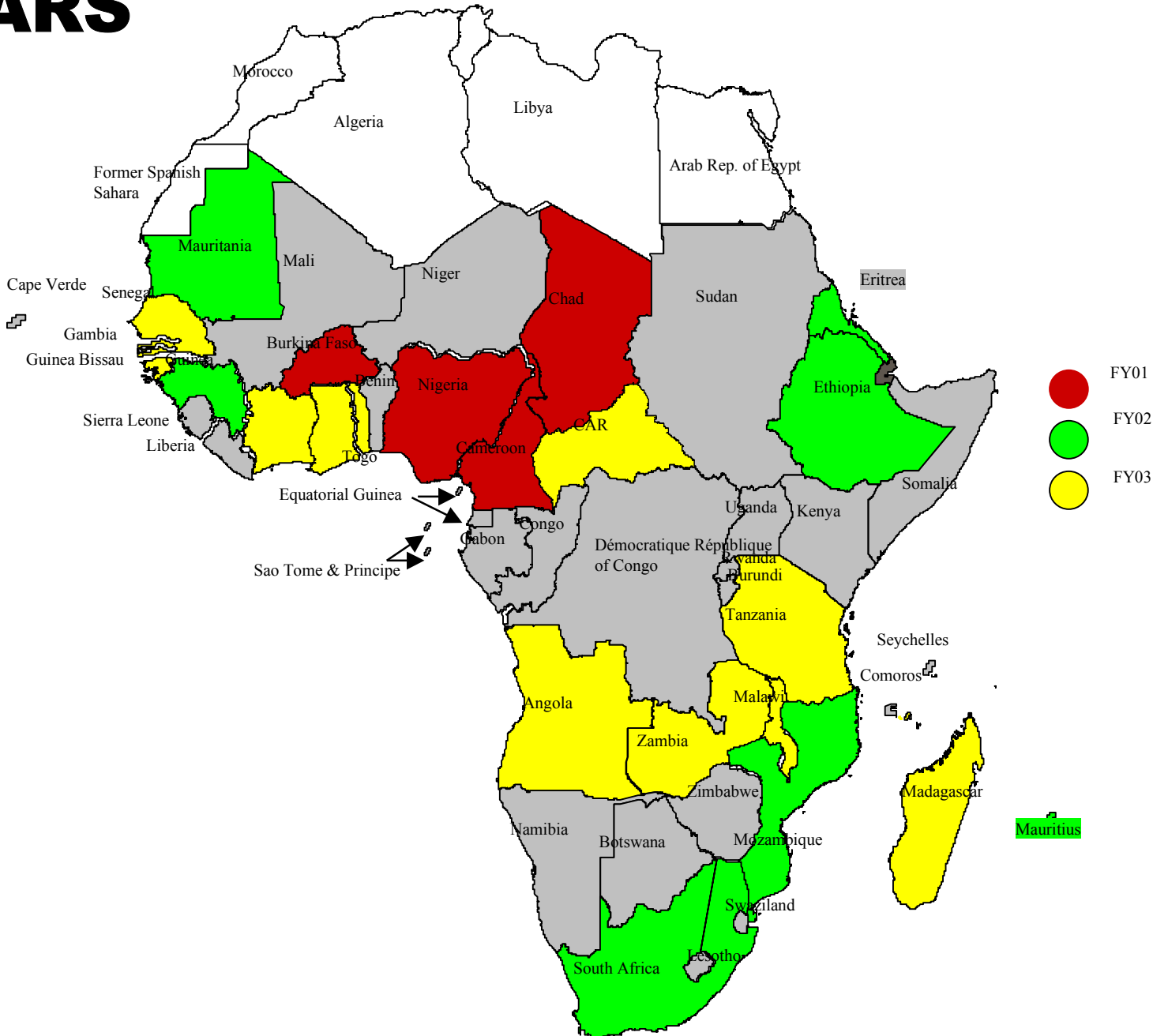
CPARS



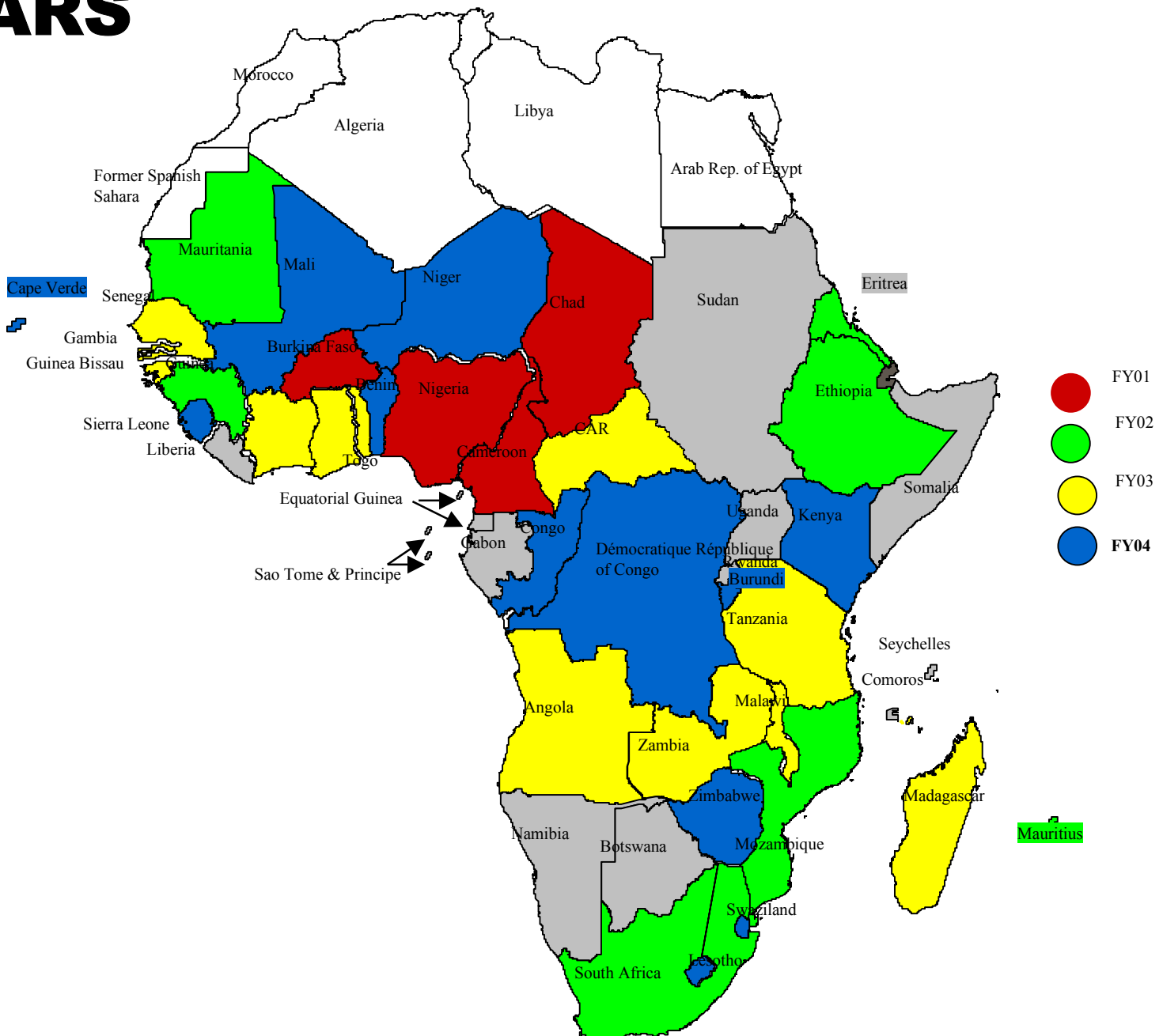
CPARS



CPARS



CPARS





CPAR Follow-up

- **Country Dialogue & Capacity Building:**
 - WB coordinates and monitors CPARs
 - WB supports & monitors Procurement Reform Programs
 - WB organizes sub-regional workshops on Procurement Reforms
- **Sub-Regional Organizations may play a major role (WAEMU, COMESA ...)**
- **Procurement Reforms are at the center of:**
 - WB Country Assistance Strategy (CAS)
 - PRSCs
- **Partnership with other donors is growing rapidly**



**WORLD BANK
AFRICA REGION
EXAMPLES OF WB CONTRIBUTION
IN IMPROVING GOVERNMENT PROCUREMENT**

Bernard Abeillé

October 9, 2002

World Bank involvement in Procurement Reforms:



- **Procurement Reforms as a result of CPARs in:**
 - Angola, Benin, Burkina Faso Cameroon, Chad, Ethiopia, Eritrea, Ghana, Guinea, Kenya, Mauritania, Niger, Nigeria, Uganda, and South Africa

- **WB supports Procurement Reforms in Rwanda and Burundi, at the request of Governments**

- **WB supports WAEMU and COMESA sub-regional initiatives in partnership with AfDB**

Number of CPARs in FY03 and FY04



CPARs	FY02	FY03	FY04	FY05
Total # of Reports Of which:	8	9	16	4
Full CPARs	6	8	7	3
CPAR Updates	1		1	0
Issues Papers	1	1	8	1



Example of Angola

- Government had already launched a review of its procurement system
- Government sought WB assistance to carry out its review
- To avoid duplication of previous Government's efforts, the WB:
 - **Took stock of work already done**
 - **Carried out its own diagnostic with AfDB**
 - **Brought Bank experience in this area**
 - **Associated other donors**
 - **Shared its findings with the Government**



Concept Memorandum (CM)

- A **CM** was shared with the WB Country Team and AfDB
- **It identified:**
 - **Country specific Issues:**
 - Post-Conflict situation
 - Lack of sound procurement code
 - Lack of professional skills
- **It proposed:**
 - **A strategy based on a realistic time-table and indicators**
 - **Areas of focus including:**
 - Short-term action to get immediate impact
 - Long-term capacity building program



Bringing Bank's Experience

- **Ensuring Government Ownership**
- **Mobilizing resources**
 - **A National Task Force**
 - **Other donors**
 - **The private sector + Civil Society**
- **Recruiting a highly qualified national consultant**
- **Using international best practices as benchmark**



Comprehensive Analysis

- **Analyze of public procurement:**
 - ✓ **Legal framework**
 - ✓ **Practices**
 - ✓ **Institutional capacities**
 - ✓ **Fairness and transparency**
- **Analyze of private sector:**
 - ✓ **Imports (Volume + Regulations + Practices)**
 - ✓ **Consulting services**
 - ✓ **Construction industry**
 - ✓ **Manufacturers& Suppliers**
- **Evaluation of risks for Bank-financed projects**



Results as of to-day

- **Government of Angola has been briefed, using the CPAR Executive Summary;**
- **The Government is finalizing its action plan before the WB issues a final CPAR; and**
- **WB funds have been made available to support the first steps of the reform.**



END

