

ADB-RETA 8782: Supporting Industrial Park Development In the CAREC Region

Diagnostic Studies of Free/Special Economic Zones in the Kyrgyz Republic and Kazakhstan: A Cautionary Tale

Michael Daly Consultant Asian Development Bank

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WHY A CAUTIONARY TALE?

"Anecdotal evidence suggests they [SEZs] fall into three broad categories: a few runaway successes, a larger number that come out marginally positive in cost-benefit assessments, and a long tail of failed zones that either never got going, were poorly run, or where investors gladly took tax breaks without producing substantial employment or export earnings." [The Economist, April 4, 2015.]

Similar conclusion in UNCTAD's World Investment Report 2018.

ADB 1. PREVAILING VIEW OF SEZS

- In reality, most SEZs fail.
- Even in China, where some SEZs have been runaway successes, 70% have not.
- China's success is very difficult to replicate (as India's experience with its SEZs shows).
- DSs throw light on SEZs' economic performance in Kazakhstan & Kyrgyzstan and how it might be improved.

ADB 2. PURPOSES OF DIAGNOSTIC STUDIES

- Throw light on whether FEZs/SEZs are cost-effective catalysts for <u>inclusive</u> growth (rather than enclaves).
- > Evaluate success of FEZs/SEZs in achieving their objectives.
- Suggest guidelines to improve zones' cost-effectiveness.
- These guidelines reflect international rules & best practices.

ADB 3. CONCEPTs & METHODOLOGY

- > TFP (and its proxies) key test of economic performance;
- export- & FDI-orientation correlated with TFP & thus wages;
- <u>facilitation</u> measures vs <u>incentives</u>;
- incentives justified only on grounds of "market failure";
- essential but elusive concept of "incrementality";
- importance of transparency & policy evaluation.

ADB 4. TAX PREFERENCES: KYRGYZSTAN

<u>Type of tax</u>	<u>Inside FEZs</u>	<u>Outside FEZs</u>
Import tariff	0%	6.9% ¹
Export tax	0%	various rates
VAT (standard rate)	0%	12%
Corporate income tax	0%	10%
Property tax	0%	0.8%
Land Tax	0%	various rates

¹ Simple average applied MFN tariff rate (2016).

ADB 5. ESSENCE OF TRANSPARENCY

Description of institutional framework and objectives;

<u>costs</u> of FEZs/SEZs (fiscal costs and efficiency losses);

economic <u>benefits</u> (TFP, exports, FDI, etc.) of FEZs/SEZs;

<u>cost-effectiveness</u> in achieving objectives/benefits;

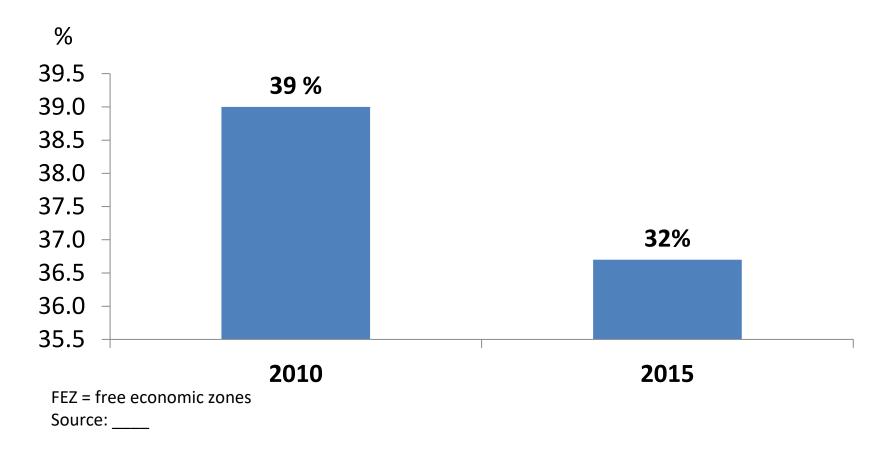
Suggest modifications (if not replacement) of FEZs/SEZs.

ADB 6. PERFORMANCE OF KYRGZ FEZS

- ✓ FEZs' total production only 1.2% of GDP in 2016.
- ✓ FEZs account for roughly 1% of total employment.
- ✓ 32% of Bishkek's FEZ production was exported in 2016.
- ✓ FEZs' exports account for only 5.3% of total exports.
- ✓ Investment in Bishkek FEZ rose to US\$6 million in 2016.
- ✓ Average monthly wage is relatively low in Bishkek FEZ (Som 12,273 v Som14,479 in 2016).

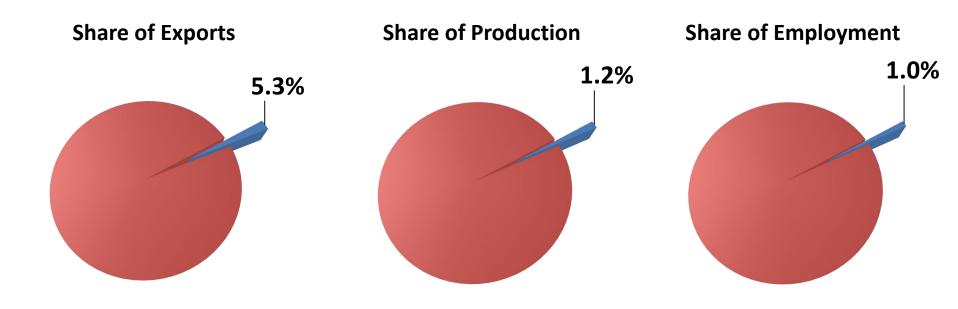


Bishkek FEZ Exports as % of production





Bishkek FEZs' Shares, 2016



FEZ = free economic zones Source: _____

ADB 7. PERFORMANCE OF KAZAKH SEZS

- Only 3 SEZs have achieved their output, investment & jobs targets (the other 7 have yet to take off);
- 10 SEZs' shares of GDP, investment (FDI) and jobs negligible;
- SEZs are oriented largely towards domestic market;
- SEZs accounted for only 0.8% of total exports in 2016.
- ➢ FDI accounted for only 8% of total investment in SEZs in 2015.
- domestic market is insufficiently large to enable scale economies.

ADB 8A. TENTATIVE GUIDELINES

1) Zones' <u>objectives</u> should be <u>clear</u> (with associated numerical targets) and <u>consistent</u> with the goal of improving TFP;

2) orient zones outward towards <u>exports</u> rather than the domestic market and facilitate inward <u>FDI</u> (& new technology);

3) monitor and evaluate cost-effectiveness of zones' features ;

4) evaluate <u>benefits/costs</u> of zones vs basic infrastructure;

5) zones' features should comply with <u>WTO/EAEU rules;</u>

ADB 8B. TENTATIVE GUIDELINES

6) create linkages with local economy (not enclaves);

7) use measures to facilitate trade/investment, not incentives (which should be used only to correct "market failure");

8) BTAs should be the same for firms inside & outside zones;

9) abolish CIT holidays (on efficiency and fiscal grounds);

10) under WTO rules, in the case of goods, incentives should not be contingent upon exports or import substitution, or be "actionable";

ADB 8C. TENTATIVE GUIDELINES

11) use short "<u>negative</u>" (not long "positive") lists of eligibility to permit a wide range of activities, including <u>services</u>;

12) "<u>single-windows</u>" should facilitate compliance with streamlined domestic regulations and procedures;

13) enhance <u>autonomy</u> and <u>governance</u> of management companies as well as their role in the development of zones;

14) require <u>fee-based</u> management and other services inside zones with full cost recovery, if not for profit;

15) Locate zones/IPs close to high quality off-site <u>infrastructure</u> and adopt <u>PPP</u> model for infrastructure development;

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8D. TENTATIVE GUIDELINES

16) require high <u>environmental</u> as well as <u>labour standards</u>;

17) foster <u>centres of excellence</u> in collaboration with local firms, educational/training and research institutions; and

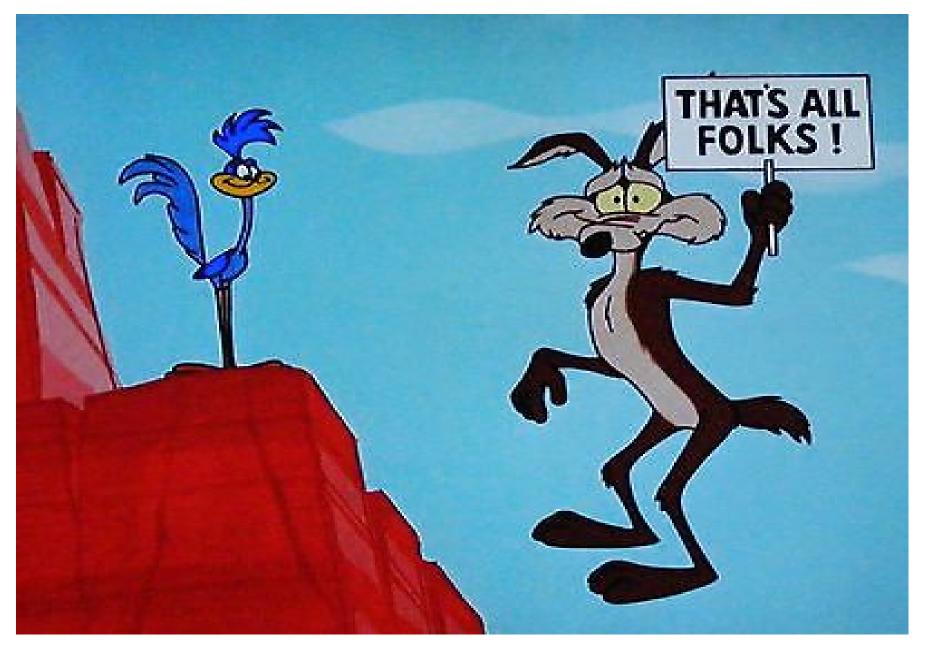
18) ensure TFP gains from trade liberalization, including the use of zones, and resulting economic growth are <u>inclusive</u>; and

19) <u>integrate</u> zones into national (and regional) EDS and ensure cross-border as well as domestic <u>co-ordination</u> among zones, various government bodies, and the private sector.



9. MAIN TAKEAWAYS

- Most SEZs have failed, even in China
- > China's successes are very difficult to replicate.
- > No convincing evidence of substantial "incrementality".
- Little, if any, evidence that zones substantially raise exports, attract FDI, & create highly-paid jobs.
- Guidelines should help improve performance.





Thank you for your attention