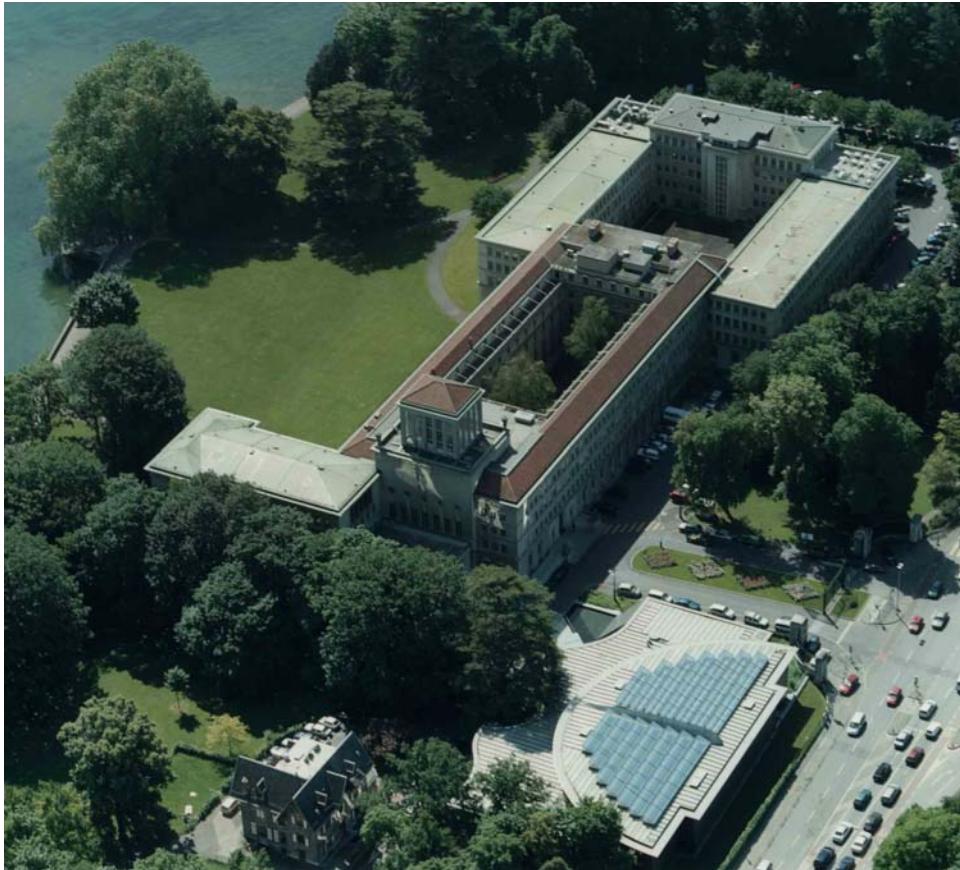




WORLD TRADE ORGANIZATION
ORGANISATION MONDIALE DU COMMERCE
ORGANIZACION MUNDIAL DEL COMERCIO



**WTO ARCHITECTURAL DESIGN COMPETITION
FOR
THE EXTENSION OF THE CENTRE
WILLIAM RAPPARD**

REGULATIONS
SPECIFICATIONS
BUILDING PLANS

Geneva – 1 September 2008

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1. REGULATIONS

1.00 PREAMBLE BY THE COMMISSIONING ORGANIZATION

General introduction

The World Trade Organization – WTO – is an international organization whose purpose is to open up markets for the benefit of all. We provide the forum for negotiating agreements aimed at reducing obstacles to trade, ensuring a level playing field in international trade, thus contributing to development. We also provide a framework for the implementation and monitoring of these agreements, as well as for settling disputes arising from their application.

Over the past 60 years, the GATT and its successor the WTO, which was established in 1995, have helped to create a strong and prosperous international trading system, contributing to unprecedented growth.

The WTO currently has 153 Members, of which 117 are developing countries. Its activities are supported by a Secretariat of some 850 staff, led by the WTO Director-General. The Secretariat is located in Geneva, Switzerland, and has a budget of approximately CHF 200 million (\$165 million, € 125 million). The three official languages of the WTO are English, French and Spanish.

Decisions in the Organization are generally taken by consensus. The higher institutional forum is the Ministerial Conference, which meets roughly every two years. A General Council conducts the business of the Organization in the intervals between Ministerial Conferences. Both of these bodies comprise all Members. Specialised subsidiary bodies (Councils, Committees), also comprising all Members, deal with the administration and the monitoring of the implementation of specific WTO Agreements.

Our main activities are:

- Negotiating the reduction of obstacles to trade (import tariffs, other barriers to trade) and agreeing on rules against discrimination in international trade;
- administering and monitoring the application of the agreed rules for trade in goods, services, intellectual property rights;
- surveying the trade policies of our Members as well as ensuring transparency of regional and bilateral trade agreements;
- settling disputes among our Members about the correct interpretation and application of the agreements;
- building capacity of developing country government officials in international trade matters;
- assisting the process of accession of some 30 countries who are not yet Members of the organization.

Our founding principles are openness, non-discrimination and transparency. We believe that opening markets, with justifiable exceptions or with adequate flexibilities, is a necessary element to encourage sustainable development, raise people's welfare, reduce poverty, and foster peace and stability. We also believe that market opening must be accompanied by sound domestic and international policies that contribute to development according to each Member's needs and aspirations.

The WTO web site contains two introductory videos which explain how the organization works.

Introductory videos:

http://www.wto.org/english/res_e/webcas_e/webcas_e.htm#intro

"To the heart of the WTO"
"A virtual tour of the WTO"

See also the brochure "Understanding the WTO"

The WTO Secretariat

The responsibility of the WTO Secretariat is to provide top-quality, independent support to WTO Member governments on all of the activities that are carried out by the Organisation, and to serve the WTO with professionalism, impartiality and integrity. The Secretariat is a multinational team of highly-qualified individuals who possess the wide range of skills, knowledge and experience required to handle the Secretariat's responsibilities and to work together as an efficient and diligent international civil service.

The WTO currently has its headquarters in Geneva, Switzerland, and employs approximately 850 staff members. It is located at the Centre William Rappard (CWR), rue de Lausanne. The headquarters premises house the Secretariat and its services as well as conference and meeting rooms.

Apart from the persons currently working in the CWR, a considerable number of representatives of WTO Member countries use the available facilities every day for conferences, dispute settlement procedures, regular meetings of several dozen councils, committees and working groups, informal meetings of various formats, and training courses. The number of people actually in the building at any given time often exceeds 2,000. Each year, the building receives some 50,000 visitors, chiefly delegates from WTO Members, trainees, students and NGO representatives.

In its current configuration, the building is not big enough to accommodate the entire WTO staff, and the Swiss authorities have provided the WTO with temporary facilities in the form of an annexe located at the rue Rothschild, accommodating 100 to 120 work places, thereby provisionally solving the office space problem.

To respond to the Organization's development needs while avoiding a proliferation of annexes, the WTO has decided to concentrate all its activities on a single site by renovating and enlarging its current headquarters.

The meeting rooms, offices and common areas will be renovated and upgraded to bring them into line with the activities of the Secretariat and Members.

One of the aims of this renovation work is to improve the utilization of space in the offices and common working areas. By using a more modular structure, many of the existing offices can be adapted to accommodate two or more staff members in better conditions.

At the same time, more open plan office space can be made available for certain functions. Thanks to these measures, the CWR's capacity should increase from 650 to about 800 staff members.

The draft master plan provides for the renovation, enlargement and extension of the CWR building in the framework of a single project.

The project is to be carried out in three stages, the first two being the renovation and enlargement of the building within its existing footprint, and the third being the construction of a new building on the south car park as an extension of the Centre William Rappard.

This architectural design competition for an extension of the CWR concerns the last of these stages.

The new building must provide the following:

- A minimum of 300 work places within a gross floor area of 11,000 to 13,000 square metres;
- an underground car park with two hundred spaces;
- a security building at the entrance to the grounds for control and identification purposes.

The result will be a single-site headquarters capable of meeting the WTO's short- and medium-term needs. The single site will comprise greatly expanded conference facilities and 1,100 work places, as well as ample infrastructure to provide WTO Members all essential services.

Organization and financing

With the assistance of FIPOI, the WTO is organizing an architectural design competition for an on-site extension of the Centre William Rappard outside its current footprint.

The WTO will be responsible for the competition process and the implementation of the project. FIPOI will be advising and assisting the WTO, and will be in contact with the Swiss Confederation for matters relating to the financing of the project. The Swiss Confederation intends to provide the financing needed to build this extension, and will submit an application to the Swiss Federal Chambers for the required credit in the form of a loan granted to the WTO.

The complete overall budget for the extramural extension is CHF 40 million excluding tax.

The cost of designing and building the security facility at the entrance to the CWR and cost of the underground car park are not included in this budget, and will have to be financed separately. A total of CHF 10 million excluding tax is planned for the 200-space underground car park under the future building.

1.01 ORGANIZER

The WTO is the organizer of the competition to build an extramural extension of the Centre William Rappard, and will work in cooperation with FIPOI, which will guide and assist the WTO as the Commissioning Organization.

Note:

The property Foundation for International Organizations (FIPOI) is a Swiss private-law foundation established jointly by the Confederation and the Canton of Geneva in 1964. Under the terms of its Statutes, its purpose is to facilitate the provision of suitable premises for international organizations with headquarters in Geneva and the Canton of Vaud.

1.02 SECRETARIAT

Competition Secretariat:

FIPOI

FONDATION DES IMMEUBLES POUR LES ORGANISATIONS
INTERNATIONALES

"CONCOURS EXTENSION CWR"
RUE DE VAREMBÉ 15 / CASE POSTALE 13
1211 GENEVA 20

Tel.: 0041 22 791 90 50
Fax: 0041 22 791 90 55
E-mail: ext-wto@fipoi.ch

1.03 TYPE OF COMPETITION AND PROCEDURE

In line with the competitions organized according to the *procédures et formes d'attribution des mandats de prestations en architecture* (procedures for awarding contracts for architectural services) laid down by the Swiss Association of Engineers and Architects (SIA), the international architectural design competition will be an open procedure in one stage.

In the event of conflict between the terms of the present Regulations, of the specifications or of the building plans and those of the SIA procedures, the former shall prevail.

1.04 LEGAL BASES

Entry in this competition implies agreement by the Organizer, the Jury and the candidates to abide by the terms of the competition regulations, specifications and programme, and the replies given to entrants' queries.

Submission of an entry constitutes acceptance of the decisions of the Jury and the decision of the WTO, which shall be final.

The Commissioning Organization undertakes to follow an impartial procedure for the selection of candidates.

No appeal shall be admitted.

By participating in the competition, candidates confirm their acceptance of these Regulations and the programme and affirm that they are acquainted with and will strictly abide by the timetable for the successive stages.

None of the provisions of these Regulations shall be interpreted as in any way affecting the privileges and immunities of the WTO as set forth in Article VIII of the Marrakesh Agreement Establishing the World Trade Organization and the Headquarters Agreement between the WTO and the Swiss Confederation.

1.05 DISPUTE SETTLEMENT PROCEDURES

Any dispute or claim arising in connection with this competition shall, unless amicably settled, be subject to conciliation. In the event of failure of the latter, the dispute or claim shall be settled by arbitration. As the Regulations do not contain specific provisions to that effect, arbitration shall be conducted in accordance with modalities to be agreed upon by the parties, or, in the absence of agreement, with the Arbitration Rules of the United Nations Commission on International Trade Law in force as of the date of adoption of these Regulations. The dispute or claim shall be submitted to a single arbitrator. The place of arbitration shall be Geneva and the language of the proceedings shall be French. The arbitral award shall be final. No appeal shall be admitted.

1.06 OFFICIAL LANGUAGE

The official languages of the competition are English, French and Spanish. Candidates must use one of the official languages.

This applies to all correspondence, queries from candidates and texts of documents submitted for the Jury's review.

All documents and information for the competition will be provided by the Organizer in the three official WTO languages, except for the technical documents and plans which will be available only in French, the official language of the administrative authority in Geneva.

1.07 COMPOSITION AND ROLE OF THE JURY

The Jury is composed as follows:

President:	Mr J. GARCES	Architect, Barcelona
Members:	Mr R. YERXA	WTO Deputy Director-General
	Mr V. Do PRADO	WTO Deputy Chief of Cabinet
	Mr T. LYNCH	WTO Chairman of the Budget Committee
	Mr A. PEREZ	DFAE Ambassador, Host Country Division, Permanent Mission of Switzerland
	Mr M. MULLER	DCTI Geneva City Councillor
	Mr F. REINHARD	FIPOI Director
	Mrs T. GARCIA-GILL	WTO Architect
	Mrs I. CHAROLLAIS	Architect/City of Geneva
	Mrs O. DECQ	Architect
	Mrs A. STAUFER	Architect
	Mr M. BARANI	Architect
	Mr J. BUGNA	Architect
	Mr M. GRABER	Architect
Alternates:	Mr R. LUTHER	WTO Director of Administration and General Services
	Mr E. AMHOF	DFAE Chief, Section Organisations internationales et Politique d'accueil
	Mr R. MAGNIN	FIPOI Deputy Director
	Mr A. MATHEZ	DCTI Architect, DCTI Director
	Mr F. DE MARIGNAC	Architect
	Mr J.-P. STEFANI	Architect
Experts:	Mr R. CAMPONOVO	Environmental Expert
	Mr M. COUBES	Construction Economist
	Mr. T. JUNDT	Civil Engineer
	Mr J. MOGLIA	DT Architect

The Jury shall sit for the duration of the competition.

The list of experts is not exhaustive. The Jury and the Organizer reserve the right to complete the list during the procedure, depending on the questions that may arise in the course of the Jury's review process.

Members of the Jury are responsible to the Commissioning Organization and the candidates for ensuring that the competition takes place in accordance with the Regulations.

The Jury shall approve the Regulations, the specifications and the programme of the competition, and shall answer queries from the candidates. It shall assess the competition entries, decide on their ranking and award the prizes and any mentions. It shall produce a report on its final decision and issue recommendations for further action.

1.08 STATEMENT OF INTENT BY THE COMMISSIONING ORGANIZATION

The organization commissioning the work, the WTO, intends to commission the winner to conduct the study (*mandat d'étude*) for the execution of this project.

The assignment will involve developing the project with the Commissioning Organization and preparing both the building permit application and a precise and comprehensive overall estimate with a view to obtaining the required authorizations from the relevant bodies and authorities.

This assignment must be completed by June 2009 at the latest, a time-limit which is imperative in order to meet the Commissioning Organization's deadlines and objectives.

However, if for reasons of its own the Commissioning Organization decided not to continue with the specified project, the competitors, including the winner, would not be entitled to demand justification or compensation.

To ensure that the project develops in accordance with the WTO's objectives, both in terms of the quality of the building and compliance with execution deadlines and the budget, the Commissioning Organization reserves the right to add to the winner's team and establish a multi-disciplinary team, and to carry out the project as it sees fit in the light of the applicable constraints. The Commissioning Organization may also resort to this option in order to ensure compliance with Geneva's building practices and procedures.

The decision to build being subject to the granting of the loans by the Swiss Federal Chambers and the endorsement of the project by the WTO, any commission awarded shall be subject to those conditions and to the granting of the necessary building permits as well as the conclusion of a contract negotiated in good faith between the Commissioning Organization and the recipient of the commission.

1.09 ENTRY REQUIREMENTS

The competition is open to any architect from any WTO Member country who meets one of the following conditions:

- On the date of entry in the competition, holds a graduate diploma in architecture or an equivalent qualification officially recognized by the authorities of the candidate's country of residence, and satisfies all legal obligations conferring entitlement, without restriction, to practice as an architect;
- upon entry in the competition, is able to furnish a certificate of registration in an official register of architects, confirming that he or she is legitimately practicing in his or her country of residence.

Prior to awarding any commission, the Commissioning Organization will ascertain that the winner abides by the professional practices applicable in his or her own country and undertakes to observe those in force in Geneva, in particular social and administrative obligations.

Candidates to which one of the following situations applies shall be excluded from the competition:

- (a) They are employed by the Commissioning Organization, a Member of the Jury, or an expert listed in the competition programme;
- (b) they are close friends, relatives or in some way dependent or professionally associated with a Member of the Jury or an expert listed in the competition programme;
- (c) they have participated in the preparation of the competition or conducted a preliminary study to help clarify the conditions of the competition.

1.10 REGISTRATION

Only architects are eligible to register. Candidates who meet the entry requirements and wish to enter the competition must send the following documents to the Organizer's competition secretariat, FIPOI, by registered mail, before 24 October 2008:

- A letter clearly indicating their professional address, telephone number, fax number and e-mail address;
- a certificate of registration in an official register of architects (e.g. for Switzerland, the Swiss Register of Architects, permanent cantonal list, etc);
- a copy of the receipt for the payment of a registration fee of CHF 200 or 130 euros.

Payment must be made by transfer to UBS Geneva clearing account 240, No. 240-FP100401.6, IBAN: CH5200240240FP1004016, SWIFT address UBSWCHZH80A, with the reference "CONCOURS EXTENSION CWR", or by cheque made payable to FIPOI.

This fee is not refundable, even in the event of withdrawal from the competition.

Only candidates that have registered before **24 October 2008** (post mark date) will be taken into consideration.

The competition programme, excluding annexes, will be available online as from 1 September 2008 at the following address:

Direct link in English: http://www.wto.org/english/thewto_e/cwr_e/extension_e.htm

Direct link in French: http://www.wto.org/french/thewto_f/cwr_f/extension_f.htm

Direct link in Spanish: http://www.wto.org/spanish/thewto_s/cwr_s/extension_s.htm

1.11 ORGANIZATION OF CANDIDATES

Candidates may freely cooperate with experts and consultants of their choice within the competition framework.

The Commissioning Organization shall have sole discretion in respect of the selection of and the procedure for assigning experts for the project studies and execution.

Should it consider the structure of the winner to be inadequate or lacking the resources required to ensure that the objectives of quality and compliance with execution deadlines and the budget are fulfilled, the Commissioning Organization reserves the right to supplement the structure with further competent resources in order to achieve its objectives.

The winner must bear in mind that the official language for studies related to project development and for all administrative procedures before the Swiss authorities in Geneva is French, and must have the necessary resources within his or her structure to communicate effectively in that language.

1.12 PRIZES AND MENTIONS

A total of CHF 270,000 excluding tax is available to the Jury for the award of approximately five to nine prizes and possible mentions.

The Jury may file the competition projects that have received mentions, in which case it may recommend that work continue on the project ranked first, provided that the Jury's decision is unanimous.

1.13 TIMETABLE

Publication on the WTO web site (see page 12) followed by the official gazette (<i>feuille d'avis</i>) of the canton of Geneva, and the specialized trade journals	1 September 2008
Registration opens	1 September 2008
Deadline for queries	7 October 2008
Jury replies as of	17 October 2008
Handing over of the models to the candidates, as of	7 October 2008
End of registration	24 October 2008
Submission of projects	19 December 2008
Submission of models	19 December 2008
Decision	January 2009
Exhibition of projects	February/March 2009

1.14 DOCUMENTS PROVIDED TO CANDIDATES

Duly registered candidates that fulfil the entry requirements set forth in section 1.09 and the registration requirements in section 1.10 must download all of the competition documents and annexes from the official competition web site.

Once the Organizer has established that the candidates meet the registration requirements, they will receive an access code for the official site.

The documents to be downloaded are(1.14.01 to 1.14.14):

- 1.14.00 Compressed file containing files 1.14.01 to 1.14.14.
- 1.14.01 Competition regulations, specifications and programme.
- 1.14.02 Situation plan including cadastral limits of the site and competition perimeter at a scale 1:500.
- 1.14.03 Orthophoto situation plan.
- 1.14.04 Plans detailing the rules for the height, length and volume of construction and development perimeter.
- 1.14.05 Photos of the competition site and constructed periphery. Aerial photographs of the competition site and WTO headquarters. Location map.
- 1.14.06 Plan of the security perimeter and the entrance security area at a scale of 1:500.
- 1.14.07 Longitudinal and cross sections of the land at a scale of 1:500.
- 1.14.08 Plans for the renovation of the existing buildings, at a scale of 1:200.
- 1.14.09 Site plan showing the trees, at a scale of 1:500.
- 1.14.10 Plan of trees that could be cut down, at a scale of 1:500. Plan of buildings to be demolished, at a scale of 1:500.
- 1.14.11 Geotechnical report.
- 1.14.12 A0-format board to be submitted by candidates; required form of presentation.
- 1.14.13 A4 document to be filled out by the candidates (surface areas, volumes).
- 1.14.14 Candidate identification sheet.
- 1.14.15 1:500 scale model.

1.15 SITE VISIT

No visits will be organized by the Commissioning Organization or Organizer.

Candidates are free to visit the site themselves if they so wish, park side and the rue de Lausanne side.

1.16 QUESTIONS AND ANSWERS

Candidates may submit questions in writing. The deadline for submission is **7 October 2008 at 6 pm**, Geneva local time.

The questions must be submitted to the Organizer in writing in one of the three official languages and under strict anonymity, with the mention "CONCOURS EXTENSION CWR", at the following address:

FIPOI
FONDATION DES IMMEUBLES POUR LES ORGANISATIONS
INTERNATIONALES
CONCOURS EXTENSION CWR
Rue de Varembé 15 – Case postale 13
1211 GENEVA 20
SWITZERLAND

Questions arriving after the prescribed deadline will not be accepted.

Written replies will be sent by e-mail and by post to all of the candidates by 17 October 2008 at the latest.

No questions will be dealt with by telephone.

1.17 DOCUMENTS TO BE SUBMITTED BY THE CANDIDATES

MAXIMUM FIVE A0 BOARDS, length: 1,189 mm., height: 841 mm., covering points 1.17.01 to 1.17.06

1.17.01 Plans at a scale of 1:500 on the official situation plan comprising:

- Siting of the project
- Underground area occupied
- Roofing information
- Access
- Walkways
- Roadways
- Parking facilities
- Vegetation
- Topographical data
- Main distances in relation to locations in the vicinity
- Security area
- Covered passageway between the entrance to the Centre William Rappard and the conference room (Salle William Rappard)
- Landscaping

1.17.02 Sections shown on the official plan provided by the Organizer indicating the precise levels with respect to the natural ground (scale 1:200).

1.17.03 Plans of the ground floor and other levels as well as sections, facades and elevations needed to understand the project (scale 1:200), indicating the various facilities in accordance with the programme provided. (Indicate the nature of the facilities and the corresponding numbers – e.g. B.01 for the entrance hall, A.05 for the meeting room, etc.)

- 1.17.04 Conceptual vertical cross sections of the facade at a scale of 1:50, clearly showing the proposed construction principles and building materials for the facades, the roofing and the link to the existing headquarters building with a clear indication of the height figures.
- 1.17.05 Architectural concept, scale at the candidate's discretion (perspectives, photos of models).
- 1.17.06 Free explanation of the key environmental and sustainable development principles.
- 1.17.07 Bound A4 annex containing quantitative data on the project and brief descriptions of:
- Volumes and areas;
 - Brief description of the project, maximum 3 pages;
 - Conceptual approach to building and finishing materials and standard concepts;
 - Conceptual approach to the integration in the project of the notion of sustainable development and energy related considerations.
- 1.17.08 A copy of the boards provided, reduced to A3 format. This reduction is essential for the preliminary examination of the file, and will not be posted for the decision.
- 1.17.09 A CD-Rom indicating the candidate's identification code, containing recordings of the graphic boards submitted by the candidate as well as the A4 documents.
- 1.17.10 1:500 scale model with support structure provided to the candidates, indicating the identification code.
- 1.17.11 Sealed envelope bearing the candidate's identification code and containing the candidate's particulars (document 1.14.14) and the name of the project author and any co-workers.

1.18 PRESENTATION OF DOCUMENTS AND MODEL

The Organizer notes that candidates may submit one variant only.

A maximum of five boards with a format of A0 will be accepted.

Horizontal presentation, length 1,189 mm. – height 841 mm.

The candidate's identification code and the board numbers shall appear in the upper right hand corner of the A0 board.

The identification code shall be made up of a minimum of five and a maximum of 13 letters or numbers.

The above format, horizontal presentation and location of the identification code are **compulsory** (1.14.12).

All products shall be dimensioned in the metric system.

Presentation otherwise at the candidate's discretion (black-and-white, colour). The sole requirement is easy comprehension and legibility.

All texts shall be one of the official languages of the WTO: English, French or Spanish.

No reports or documents, other than those listed in section 1.17, shall be accepted.

The model shall be white, including vegetation. Parts of the model may be transparent or translucid.

1.19 IDENTIFICATION AND ANONYMITY

All projects shall be submitted under strict anonymity.

The candidate's identification code shall appear on all project items including plans, portfolios and packaging, as well as on the sealed envelope containing the project author's particulars and those of any co-workers.

All project documents and packaging shall carry, in addition to the candidate's identification code, the words "CONCOURS EXTENSION OMC".

Failure to observe the anonymity requirement shall result in exclusion from the judging process.

Once the final decision has been reached, the Jury shall produce the report of the decision, issue recommendations for further action, and lift the anonymity. This report shall be sent to each one of the candidates that participated in the decision.

1.20 SUBMISSION OF THE PROJECTS AND MODELS

Project documents shall be submitted anonymously in a portfolio or a roll, and must reach the Organizer no later than:

19 December 2008 at 6 p.m. (Geneva local time)

FIPOI
"CONCOURS EXTENSION OMC"
Rue de Varembé 15 – Case postale 13
1211 GENEVA 20 – SWITZERLAND

All candidates shall ensure that their documents arrive within the prescribed deadline.

All project documents and packaging shall carry the words:

"CONCOURS EXTENSION OMC"
and bear THE CANDIDATE'S IDENTIFICATION CODE

The models shall also be submitted anonymously, at the same time as the project documents.

There shall be no extension of the deadline.

Failure to abide by the deadline shall result in exclusion from the judging process without appeal.

1.21 OWNERSHIP OF PROJECTS

The award-winning projects remain the property of the author. The related documents become the property of the Commissioning Organization.

The Commissioning Organization shall not use the proposals contained in these projects for any purpose other than the execution of the work for which the study was undertaken.

Documents relating to the award-winning projects shall be kept by the Commissioning Organization, while those relating to the other projects may be collected by the authors at the end of the exhibition (date and place to be specified).

No claims for compensation will be accepted in respect of accidental or malicious damage to the documents or models relating to a project.

1.22 PUBLICATION OF THE PROJECT

All of the competitors that have submitted a project undertake to observe confidentiality and to refrain from revealing it to the public before the official announcement of the results, failing which they shall be excluded.

The Commissioning Organization reserves the right to publish all projects submitted and accepted by the Jury.

The result of the competition with the names of the candidates shall be published in professional journals chosen by the Commissioning Organization. The latter is under no obligation to consult the authors of the project in case of publication.

1.23 PUBLIC EXHIBITION OF THE PROJECTS

Upon completion of the competition, all of the short-listed projects shall be exhibited publicly for a period of ten working days, at a date and place to be communicated to the media and directly to the candidates. The public shall be informed of the names of all of the authors of the different projects. The planned date of the exhibition is February 2009.

2. SPECIFICATIONS

2.01 PURPOSE OF THE COMPETITION

The WTO is organizing this competition for the extension of the Centre William Rappard with a view to constructing a building that meets its growth needs and to regrouping, on a single site, the totality of its staff and its activities.

The WTO has its Geneva headquarters at the Centre William Rappard (CWR).

The building will undergo renovation involving major transformations that will alter neither the nature of the volumes nor the external facades. This project will be transmitted to the candidates. The extension is a continuation of this renovation, which represents the first major stage of the WTO's reorganization on its current site.

The existing building forms part of Geneva's heritage. Thanks to its exceptional lakeshore location, in a wooded park open to the public and much appreciated by the people of Geneva, it enjoys an exceptional status in the canton.

The extension of the CWR is a considerable challenge from the architectural and urban planning point of view, in that it must be adapted to the site, in harmony with the existing building, and functional for the user while at the same time respecting a location that is particularly dear to the population of Geneva.

The building was built in 1926 for the International Labour Organization following an architectural competition. It contains a number of important works of art and decorative elements on the theme of labour and the trades, as well as sculptures, paintings and other decorative or utilitarian objects which contribute to its distinctive character.

Wings were added to the building in 1937 and 1949, the east wing first and then the south wing.

Known as the Centre William Rappard (CWR) since 1977, the building has housed the WTO's headquarters since 1995. The WTO has set itself the objective of pursuing its development on this site, upgrading existing equipment both from a technical and a representative point of view, and building an extension to meet all of its needs.

Candidates must take account of the site and the existing building when preparing their projects, which must cover the following:

- An extension of the CWR providing at least 300 work places (gross area of 11,000 to 13,000 m²);
- an underground car park with 200 places.

The security building at the entrance to the grounds forms part of this project. It will not be judged by the Jury. The candidates' proposals will

contribute to discussions on the design of this part of the project, which will be developed later on in cooperation with all of the services involved.

The WTO is aiming for a project which from the point of view of urban planning, architecture and functionality is well adapted to the site and incorporates current environmental solutions.

The candidates are expected to propose economic solutions with respect to operating and maintenance costs, and architectural and technical concepts that contribute to protecting the environment and respect sustainable development criteria.

In addition to construction cost reliability, the competition will also focus on the integration of the building into its surroundings, architectural expression, functionality and accessibility.

2.02 OBJECTIVES OF THE COMMISSIONING ORGANIZATION

The planned building will be an extension which, in addition to meeting the requirements of the programme and operational objectives, must blend gracefully into its surroundings.

Discussions are already under way with the canton regarding the legitimacy of a CWR extension in this beautifully wooded public park.

As this extension is a necessity, the objective of the Commissioning Organization is to ensure that it is exceptionally well-integrated.

While simple imitation should be avoided, it is also essential that the projects should not clash with the existing structures. The extension must be in harmonious dialogue with the existing structure, to which it must be physically linked. It must reflect the WTO's transparency, pragmatism, flexibility, solidity and international character.

The WTO considers the quality of the project to be a decisive factor in achieving its own objectives.

For the Commissioning Organization, the building should be efficient in terms of office arrangements for its services, the library and restaurant being central elements in this respect. The extension will also house the documents reproduction unit.

Staffing requirements vary considerably from one division of the WTO to another. The new building must be able to adapt easily to the Organization's development over time. It is essential to ensure that spaces can be assigned purposes other than those for which they were originally designed, and that they are modular.

Office space must be easily convertible, if need be, into open plan areas, individual offices, or a combination of the two, at reasonable investment and operating costs.

The actual building costs should be reasonable, as should be the annual operating costs.

The Commissioning Organization wishes the new building to be designed with particular attention to quality of life, architectural standards, and ecological concerns (energy and environment).

Having secured the approval of its decision-making bodies for the project study, the WTO would plan to move in to the new extension by the end of 2012 at the latest.

2.03 REQUIRED WORK

The candidates must design their new building to fit within the volume defined by the construction perimeter as set forth in documents 1.14.02 and 1.14.04.

This perimeter was designed in the light of an inescapable constraint, namely the need to preserve and ensure the survival of trees in the park that have been listed by the competent cantonal authorities.

Every effort shall be made, in implementing the project, to preserve and to avoid damaging protected vegetation.

No deviation from this perimeter, even partial, can be admitted.

Candidates will have total freedom to situate their projects within the construction perimeter provided that they comply with the rules and legal provisions laid down in section 2.04 (Competition Perimeter and Legal Provisions).

It should be borne in mind that despite the complexities involved, there should be no architectural obstacles to access for disabled persons.

Candidates must also note that although for imperative reasons of security, access to the building will be strictly controlled, particular attention must be paid to the landscaping of the surrounding area.

A plan of the WTO's proposed security perimeter is attached for the candidates' information (document No. 1.14.06).

2.04 COMPETITION PERIMETER AND LEGAL PROVISIONS

In designing their projects, candidates shall respect the construction perimeter specified for the plot in question.

Any deviation, even partial, from this rule shall result in exclusion.

The new extension and car park shall not exceed the volume defined by the construction perimeter established in documents 1.14.02 and 1.14.04.

Candidates shall have total freedom to situate their projects within the construction perimeter as regards both ground area and volume, provided that they comply with the rules laid down in documents 1.14.02 and 1.14.04.

It should be borne in mind that there shall be no architectural obstacles to access for disabled persons.

The main dimensional constraints are:

- Ground perimeter not to be exceeded;
- maximum height not to be exceeded (maximum height figure);
- straight-line view distance between courtyard facades must be respected.

The projects must be in conformity with the legal and regulatory provisions in force in Geneva and in Switzerland, namely:

- *Loi cantonale et son règlement d'application portant sur les constructions et installations diverses* (Cantonal Law and implementing regulations on different constructions and installations), available for consultation at <http://www-genève.ch/legislation/welcome.html>;
- Regulations concerning measures on behalf of disabled persons in the construction area – L5.05.06;
- Standards, regulations and recommendations of the Swiss Association of Engineers and Architects (SIA) on construction, installations and equipment;
- Prescriptive standards in force, conditions and recommendations of the *Association des Etablissements cantonaux d'Assurance contre l'Incendie* (Association of Cantonal Fire Insurance Establishments – AEAI);
as well as the document:
- WTO Security Risk Assessment.

2.05 SUSTAINABLE DEVELOPMENT AND ENERGY CONSIDERATIONS

The WTO is determined to act in a spirit of sustainable development, and it is important that the architecture of the building and the landscaping of the portion of the park that the candidates are called up to transform should reflect that spirit.

The way the spaces relate to each other and the overall organization must promote contact, communication and human relations. The work spaces must be designed to ensure favourable working conditions for

users. Volumes shall be designed to provide as much organizational freedom and flexibility as possible.

The building's energy consumption should be very low, and maximum use should be made of energy sources available on-site (lake water (GLN project), solar, wind, vegetation, soil characteristics, energy resources).

The building shall meet the requirements of the Swiss low energy consumption label "Minergie-P" (www.minergie.ch).

The sustainable development savings shall not be limited to the low construction and operational costs imposed by the specifications. They will be measured by:

- The overall quality of the project and the intelligence of the proposal from an environmental point of view;
- economy and simplicity of the means used (including the technical installations), low operating costs, and lifespan of the building;
- an assessment of the risk of exceeding the proposed budget during the implementation phase.

The Jury will evaluate the proposed architectural quality against the principles of sustainable development on the basis of the seven following criteria:

1. Rational use of ground surface area

- Optimum use of surface area;
- minimum low-value residual space;
- limited earth movements;
- respect for the surrounding park and ecosystems;
- maximum permeability of horizontal surfaces.

2. Building concepts

- Concordance of architectural and technical concepts;
- simplicity of forms, structures and technical equipment;
- efficiency and durability;
- preference to non-load-bearing walls;
- weather protection of facades.

3. Choice of building materials

- Consideration of the origin of raw materials;
- use of low-environmental-impact, non-polluting recyclable materials that require little maintenance;
- rejection of materials that could be a hazard to human health;
- management of pollution risks relating to equipment and maintenance.

4. Building system and worksite management

- Limit the nuisance caused by the construction site with respect to the existing building, which will be in use, and the public park;
- minimize earth movements;
- consider the possibility of local supply of resources and materials.

5. Use of the building

- Coherence between the architectural concept, the quality of the building envelope, and heating and cooling needs;

- optimum use of the sun in winter and management of the risk of excessive heat in summer;
- maximum use of natural light;
- use of renewable energies such as the Geneve Lac Nations (GLN) system which uses lake water for heating and cooling;
- limitation of electricity consumption;
- efficient use of drinking water (hot and cold);
- maximum use of recovered water;
- maximum hygrothermal, acoustical, visual and olfactory comfort for users.

6. Future maintenance and transformations

- Guaranteed flexibility of spaces and structures;
- guaranteed adaptability of technical installations;
- guaranteed accessibility to technical installations.

7. End-of-life demolition

- Simplicity of dismantling;
- provision for the sorting and recovery of dismantled materials.

These seven evaluation criteria are of equal importance and will be considered as a single whole.

The design and approach adopted by candidates must take account of these environmental and operational concerns.

For information, references, documentation:

- Minergie-P (www.minergie.ch)
- SIA standard 180 ed. 1999
- SIA standard 380/1:2007
- SIA standard 380/4 ed. 1995
- SIA standard 382/1:2007
- Documentation SIA d0164
- GLN site www.mieuxvivresig.ch

2.06 ASSESSMENT CRITERIA

The Jury's primary criteria will be the quality and coherence of the project in regard to the site and its conformity with the programme and objectives of the Commissioning Organization.

The proposals will be judged on the basis of the following criteria:

1. Urbanistic concept

Overall quality of project integration in the site.

Volumetrics and accessibility.

2. Architectural concept

Architectural quality of the proposal, relationship between the different activities of the programme, quality of pathways.

3. Quality in terms of performance

Quality of the proposed organization, of interior and exterior flows.

Flexibility of use of facilities.

4. Quality of the project in economic and ecological terms

Integration of the construction concept, the energy concept, the materials and the economic aspects.

These criteria are not exhaustive, and have not been listed in any particular order of priority.

3. PROGRAMME

The extension must be able to accommodate at least 300 work places and service activities in connection with the existing renovated building.

Headquarters users must be able to move easily between the extension and the existing renovated building.

The WTO would like to operate as a single entity on this site, which must be organized as a fluid space without architectural obstacles.

The 1,100 staff members must be able to use all of the spaces and facilities made available to them.

One of the major conceptual concerns is communication and fluidity between the services located in the different buildings making up the WTO headquarters.

The competition programme is divided into three distinct parts:

- An extension of the CWR accommodating a minimum of 300 work places (gross area of 11,000 to 13,000 m²);
 - Underground car park with 200 spaces;
 - Security building at the entrance to the grounds.
-
- All surface area figures correspond to minimum net surface areas (useful interior surface area).
 - The dimensions of the areas required for roadways, transport of persons and goods (passenger and goods lifts), emergency escape routes, vertical and horizontal technical distribution installations and structural construction devices are at the candidate's discretion.
 - When it is essential for an area to have natural lighting or a window giving directly onto the outside, the letters "NL" follow its size or description. Where there is no such indication, their question of natural lighting is left to the discretion of the candidate.
 - All areas must be accessible to disabled persons.

3.01 EXTENSION – DEFINITION OF PREMISES

The programme of the premises is subdivided into the following seven categories:

- 3.01.A Administration – Office space**
- 3.01.B Lobby – Reception**
- 3.01.C Restaurant**
- 3.01.D Library**
- 3.01.E Documents reproduction/Mail dispatch and distribution**
- 3.01.F Archives – Technical rooms – Service bay**
- 3.01.G Security – Cloakrooms**

3.01.A Administration – Office space

The building must accommodate a minimum of 300 work places.

It is extremely important for office size to be flexible and adaptable at all times without involving major or costly technical intervention.

The candidates' attention is particularly drawn to the fact that partitions must be able to be moved as part of a reorganization and that it is therefore essential for the project design to take this need for flexibility into account.

The standard sizes of modular offices are as follows:

DIRECTORS' OFFICES	25 m ²
INDIVIDUAL OFFICES	12 m ²
TWO-PERSON OFFICES	15 m ²
THREE/FOUR-PERSON OFFICES	30 m ²

No definitive decision has yet been taken on the allocation of offices concerned since this building is an extension of headquarters; such allocation will be determined according to office organization at a later date, hence the importance of a modular conception.

The criteria set forth above should enable the Contracting Organization to create open plan areas if it so wishes.

This flexibility is essential for the user.

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
A.01	Director's offices	12	25	300	NL
A.02	Individual offices	90	12	1,080	NL
A.03	Two-person offices	95	15	1,425	NL
A.04	Four-person offices	10	30	300	NL
A.05	Meeting room One meeting room per office floor Per floor	1	40		NL
A.06	Divisional conference room Five conference rooms distributed throughout the project	5	40	200	NL
A.07	Lounge area On each floor, with drink dispensers Per floor	1	15		NL
A.08	Fax – photocopy area One service area per office floor for the photocopying and fax machines used by all staff on that floor Per floor, minimum	1	30		
A.09	Archives room With lightweight Compactus filing system Per floor, minimum	1	30		
A.10	Washroom facilities An average of two enclosed water closets with wash basins in separate premises are required for each 15 workplaces. Each floor should have sufficient separate men's and women's lavatories, in accordance with the number of work places. Provision must be made on each floor for lavatories for disabled persons. Showers (men/women) must also be installed on each floor. Surface area at the candidates' discretion				

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
A.11	Maintenance staff room This area is for the use of the maintenance and cleaning staff. It should be equipped with hot and cold running water Per floor, minimum	1	15		

3.01.B Lobby – Reception

The lobby must serve as a reception and welcome area for the extension.

It shall have no representative role, nor shall it serve as a main entrance.

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
B.01	Lobby Access points to the different areas outlined in this programme. It may also serve as a relaxation/lounge area, meeting place, and gallery for exhibitions.	1	300	300	
B.02	Washroom facilities In keeping with the project. Surface area left to candidates' discretion.	1			

3.01.C Restaurant

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
C.01	<p>Restaurant/cafeteria Serving as a restaurant at mealtimes and a cafeteria during the rest of the day, this area is a meeting place for all building users, visitors and conference participants.</p> <p>This area may also be used for evening receptions.</p> <p>An extension outside the building in the form of a terrace or garden is conceivable.</p> <p>The layout of the restaurant/cafeteria, with a seating capacity for 300 people, should work on a self-service basis for meals and beverages.</p> <p>The kitchen must be linked to the preparation area, storage rooms, goods delivery areas, cold rooms and waste disposal point by a goods lift or other means.</p> <p>Restaurant/cafeteria to seat 300. Hot food preparation and serving area. The surface area given is indicative.</p>	1	400 100	400 100	NL
C.02	Private dining room	1	40	40	NL
C.03	<p>Kitchen preparation area This preparation area houses a series of activities related to restaurant/ cafeteria operations.</p> <p>The preparation area must be linked to the restaurant/cafeteria by a goods lift or other means.</p> <p>Proximity to the service bay is also particularly significant for the daily delivery of goods and disposal of food waste.</p>				

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M2	TOTAL M2	NL
	<p>The following activities correspond to the preparation area:</p> <ul style="list-style-type: none"> ▪ Food preparation (one room) ▪ Storage of prepared dishes (one room) ▪ Food store ▪ Storage of tableware (crockery, cutlery, table linen, etc.) ▪ Storage of wines and spirits <p>Deliveries (one room)</p> <p>Storage of crockery and trays</p> <ul style="list-style-type: none"> ▪ Prior to washing (one room) ▪ Tunnel washer ▪ Storage of kitchen refuse in containers prior to disposal (one room) ▪ Cold storage rooms ▪ Head chef's office <p>The staff working in this area also run the restaurant/cafeteria. Working hours on these premises are less than 50 per cent.</p> <p>Natural lighting is not obligatory.</p> <p>Approximate overall surface area required for all of these activities:</p> <p>The surface area given is indicative – left to the candidates' discretion</p>	1	250	250	
C.04	<p>Storage room</p> <p>Area for storing tables and chairs during receptions.</p>	1	50		
C.05	<p>Washroom facilities</p> <p>The size of these washroom facilities should be in accordance with the seating capacity of the restaurant/cafeteria.</p> <p>Surface area at the candidates' discretion.</p>				
C.06	<p>Cloakrooms, washroom facilities</p> <p>Cloakrooms and washroom facilities for the kitchen staff.</p>	2	30	60	

3.01.D Library

The library is an important element in the functioning of the WTO.

In terms of both conduciveness to social interaction and acoustics, this area must meet the required standards.

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
D.01	Administrative office	2	15	30	NL
D.02	Reading room	1	200	200	NL
D.03	Display area, stacks	1	350	350	(NL)
D.04	Periodical archives, easy-access documents	1	200	200	
D.05	Washroom facilities In keeping with the project. Surface area at the candidates' discretion.	1			

3.01.E Documents reproduction/Mail dispatch and distribution

Documents reproduction is an important activity for the WTO.

Accessibility as regards the loading and unloading of paper documentation transported on pallets should be taken into account when establishing the location of these facilities.

Load: 1,000 kg./m²

The quantity of documents to be distributed in this extension is an important factor.

The Commissioning Organization considers the fluidity in this respect to be essential.

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
E.01	Printing area Printing, reception and preparation of documents. To be located near the service bay	1	500	500	
E.02	Storage area Adjacent to the print shop	1	300	300	
E.03	Mail dispatch, registration and distribution room	1	200	200	

3.01.F Archives – Technical Rooms – Service bay

Archives – documentation storage

The Organization's archives and their storage are an important consideration for the WTO.

Accessibility as regards the loading and unloading of paper documentation transported on pallets should be taken into account when establishing the location of the archive rooms.

Load: 1,000 kg./m².

Technical rooms

The location and form of the technical rooms, which deal with power generation and thermal comfort and its distribution, should aim to help reduce the building's construction, operating and maintenance costs.

Provision should ideally be made for rational vertical blocks to ensure the flexible use of the preferably modular office space.

Service bay

Discreet service access for delivery of goods required to operate the building (restaurant, print shop, archives).

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
F.01	Technical rooms for installations required to run the building: heating, cooling, ventilation, water, telephone, gas, pumps, machinery, lifts (reminder). The surface area is indicative.		500		
F.02	Premises in the superstructure The proposed area in the superstructure housing the various technical and maintenance installations (ventilation, cooling, passenger and goods lifts, back staircase, fixed and mobile cleaning equipment) will have to be integrated into a project resembling a fifth façade. The Commissioning Organization would like to limit the technical installations in the roofing.				
F.03	Data-processing premises Air-conditioned area with raised access flooring centralising data-processing activities, IT server room and data centre. Access restricted to accredited persons.	1	180	180	

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
F.04	Data-processing storage area Storage area for computer equipment.	1	30	30	
F.05	Maintenance equipment storage area	1	100	100	
F.06	Office equipment storage area Storage area for office equipment. Supply, load to be taken into account: 1000 kg./m ²	1	100	100	
F.07	WTO archives room Storage load to be taken into account: 1,000 kg./m ² Transport by pallets (1.20 x 0.80 m.)	1	500	500	
F.08	Furniture and equipment storage area	1	200	200	
F.09	Cold rooms Storage area located near the service bay for perishable goods for the restaurant (deliveries for the kitchen).	2	15	30	
F.10	Service bay The service bay, used for maintenance and the delivery of goods required for building's activities, must be in an inconspicuous location. It must be easily accessible in relation to kitchen operations and supply, and from the storage areas and the archives room. Location and size are left to the candidates' discretion.				
F.11	Containers Storage area near the service bay for containers with paper and other (including kitchen) waste.	1	90	90	
F.12	Service lift Service lift serving all floors of the extension (transport – furniture – maintenance – restaurant).				
F.13	Washroom facilities In keeping with the project. Surface area at the candidates' discretion.				

3.01.G Security – Cloakrooms

This area must be strategically located close to the main lobby so that it can fulfil its "control and security" function, with an adjacent cloakroom and baggage storage office.

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
G.01	Control area and facilities	1	30	30	
G.02	Cloakroom, baggage storage office Place where personal belongings can be left.	1	60	60	

3.02 PARKING

How the issue of access is dealt with is one of the major architectural features of this project.

Access to the car park and the service bay must be integrated into the site as inconspicuously as possible, abiding strictly by the qualitative constraints imposed by the desire to preserve the surroundings.

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA
3.02.1	Underground car park Provision must be made for 200 parking spaces, which must be easily accessible. Access control.	200 places	
3.02.2	Services car park Provision must be made for short-term parking spaces near the service bay for the vehicles of external service providers (dispatch, delivery distribution, etc.) if the service bay is located in the parking area.	10 places	
3.02.3	Two-wheeler parking facilities Area reserved for bicycles and motorbikes.	150 places	
3.02.4	Outdoor parking Possibility of parking spaces. At the candidates' discretion.		

3.03 ENTRANCE SECURITY AREA

Like all of the international organizations in Geneva, the WTO must secure its entire perimeter in accordance with the "Security Risk Assessment" concept.

Candidates will be provided with plan 1.14.06 indicating the entrance access flows as currently estimated with the help of traffic and control specialists, as well as the position of the external security fence and details of its design.

Candidates are asked to prepare, in the context indicated in the plan or based in another location, a project for an "entrance security area" building, which must in either case be within the perimeter shown on the plan.

This building will house activities relating to security control, guidance, information, screening of persons and storage of baggage.

The Commissioning Organization would like to have a well-integrated and user friendly facility that represents the first contact with the WTO. Although not part of the competition programme, this building will be developed later in close cooperation with all of the security services concerned.

REFERENCE NO.	DESCRIPTION	QUANTITY	SURFACE AREA M ²	TOTAL M ²	NL
3.03.1	Reception and control	1	85	85	
3.03.2	Accreditation	1	15	15	
3.03.3	X-ray	1	10	10	
3.03.4	Baggage room	1	30	30	
3.03.5	Washroom facilities In keeping with the project. Surface area at the candidates' discretion.				

3.04 EXTERIOR AREAS

Organization of the exterior areas forms an integral part of the project. The Commissioning Organization expects coherent and subtle proposals that will help to create a harmonious transition between the different constructions from the Rue de Lausanne – close by and very urban – to the lake, and between the building and the park. The lakeside area is open to the public and tends to be very busy.

The projects must take account of this objective and of the Geneva population's historical attachment to its parks. They are part of Geneva's heritage, and this particular sensitivity with respect to the surrounding environment has been a feature of the local culture for centuries.

All of the different areas in the project must be accessible to disabled persons.

3.05 ENVIRONMENT AND LANDSCAPE

The Commissioning Organization would like to inform candidates of two elements that will not be raised in the framework of the competition, but for which the winner will be partly responsible.

The first of these concerns the installation of a "planted" security perimeter around the buildings, and a covered passageway on the Rue de Lausanne side linking all the WTO buildings: "meeting rooms, current buildings, extension".

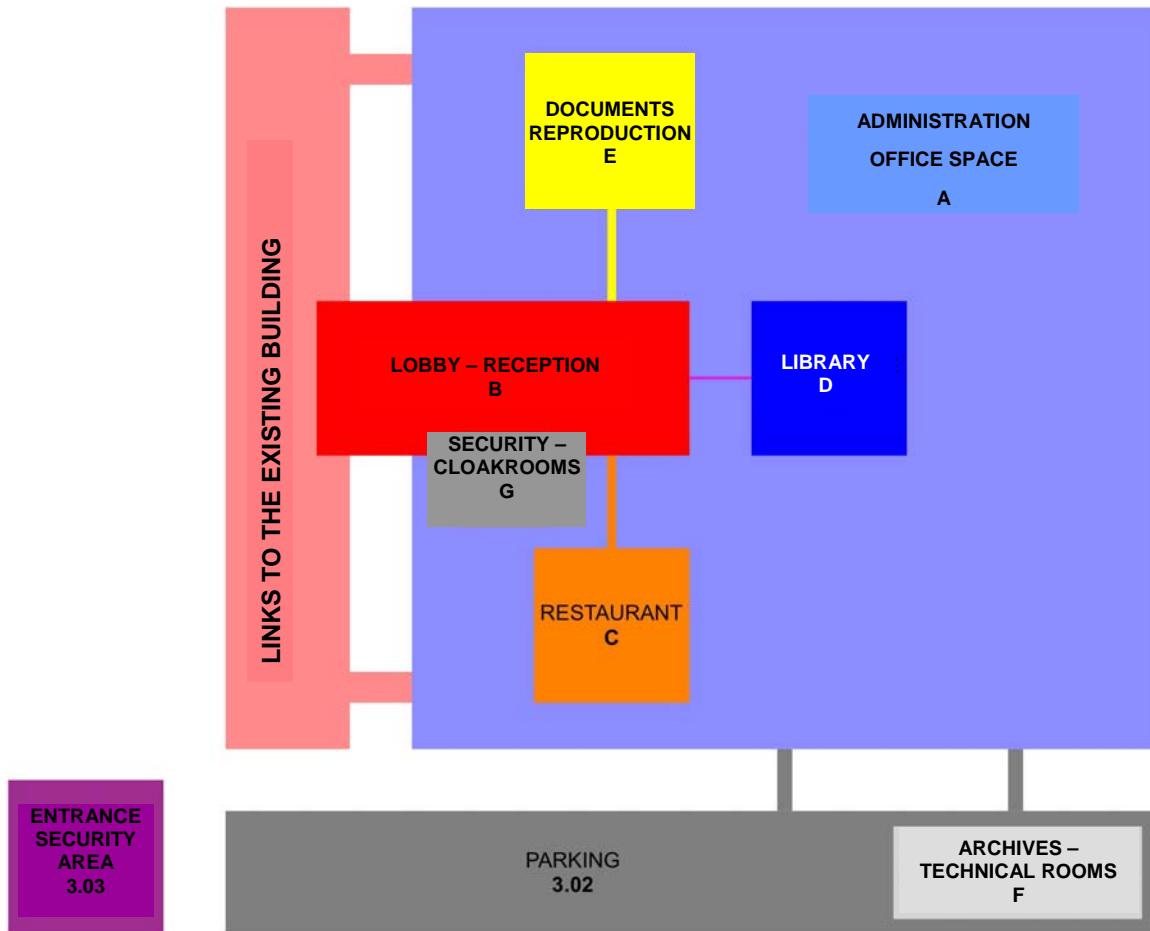
The project for the creation of a security perimeter, an access control building, the extension, and the covered passageway will have a significant impact on the urban landscape of the site.

Though the covered passageway linking the different buildings has not been included in the competition programme, it nevertheless forms part of the project and will have to be developed by the winner. Indeed, the Commissioning Organization's aim is to create a single site, and in that respect the covered passageway is the link between the different elements of the project and the key to achieving functional and visual unity in its architectural expression. At the same time, the complexity of the constraints involved in creating this link requires a more thorough knowledge of the site which the winner will be able to acquire by thoroughly examining the grounds and "absorbing" the surroundings.

Far from limiting the use of the public park, the design and installation of a security perimeter must enhance the public area as far as possible. The landscaping must contribute to the harmonious integration of these installations without sacrificing the requirements of the programme.

As the WTO's headquarters is located in a public park of considerable value to the urban landscape, the Commissioning Organization aims to hold comprehensive discussions in conjunction with the local authorities in charge of parks and urban development.

4. OPERATIONAL CHART



5. APPROVAL BY THE JURY

This document has been approved by the Jury, which is composed as follows:

President: Mr J. GARCES

Members: Mr R. YERXA

Mr V. DO PRADO

Mr T. LYNCH

Mr A. PEREZ

Mr M. MULLER

Mr F. REINHARD

Mrs T. GARCIA-GILL

Mrs I. CHAROLLAIS

Mrs O. DEcq

Mrs A. STAUFER

Mr M. BARANI

Mr J. BUGNA

Mr M. GRABER

Alternates: Mr R. LUTHER

Mr E. AMHOF

Mr R. MAGNIN

Mr A. MATHEZ

Mr F. DE MARIGNAC

Mr J.-P. STEFANI

The original of this document is available for consultation at the Commissioning Organization.

Geneva, 1 September 2008